



# HASC Briefs

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HASC Board Chair Richard Afable, M.D. (center left) conferred with CHA President and CEO C. Duane Dauner before the April 13 HASC board meeting in Santa Barbara County. *(HASC photo)*

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This year's *Uber-Bold: Moving Health Care Beyond Incremental Change*-themed Annual Meeting took place at Bacara Resort & Spa in Santa Barbara last week. Record attendance of more than 500 members, sponsors and guests made this year's meeting one of the biggest and most successful in HASC's history.

On Thursday, April 14, three general session speakers shared unique perspectives on both the different type and pace of changes taking place in the industry. All three agreed on the need for hospitals and health systems

to embrace a comprehensive strategy — or be left behind.

Topics for the breakout programs included: proven models for bundled orthopedic payment, population health management, most appropriate care, telemedicine, searching for “upstream” causes, and retail clinic and hospital partnerships.

The meeting closed with British adventurer Alastair Humphreys, who delivered a humor-punctuated exhortation to pursue untried paths. In Humphreys' words, the so-called “doorstep mile” – the first mile of a

**See “Meeting,” on page 5**

## HASC Creates Medi-Cal Task Force

The Medi-Cal Task Force, comprised of hospitals, Medi-Cal managed care plans, community health centers, medical groups and key stakeholders will develop a series of recommendations to improve the delivery of high quality, appropriate and cost-efficient health care for the newly expanded Medi-Cal market.

The task force will identify solutions to an assortment of barriers, including: inadequate reimbursement for pri-

mary and specialty care; the lack of access to timely primary care and outpatient services; actuarially sound reimbursement rates; and many others.

HASC has a longstanding history with local Medi-Cal managed care plans and is well positioned to convene this collaborative effort in advancing the future of care delivery for our patients.

The task force will meet on four occasions between June and next October, and will

report its progress to the HASC Board.

If you have any questions, please feel free to contact either Mark Gamble at (213) 538- 0760, [mgamble@hasc.org](mailto:mgamble@hasc.org), or Marty Gallegos at (213) 538-0777, [mgallegos@hasc.org](mailto:mgallegos@hasc.org).

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*Medi-Cal plans in HASC area counties include CenCal (Santa Barbara), Gold Coast (Ventura), L.A. Care (Los Angeles), CalOptima (Orange) and Inland Empire Health Plan (San Bernardino/Riverside).*

## Congressional Program Invites Participants

HASC announces upcoming visits with lawmakers at the national and state level to discuss issues impacting our industry. Hospitals are facing cuts even as they work to expand health care services. It is important that we communicate to lawmakers how their actions impact access to care, particularly for vulnerable populations.

Plan to join our delegation of health leaders from across the nation for the upcoming California Congressional Action Program (CCAP) May 1 – 4 in Washington, D.C. The event can help us work together with lawmakers to protect access to the

life-saving care provided by California hospitals.

For registration information, please visit [www.calhospital.org/ccap](http://www.calhospital.org/ccap).



Jennifer Bayer

Members can also meet directly with their Congressional representatives in their

California district offices June 1 – 3.

Demonstrate the strength of California hospitals by participating in meetings that will highlight the great work of hospitals in your community and focus on issues impacting access to care.

For additional information and to sign up for Congressional district meetings, please visit: [www.calhospital.org/ccdd](http://www.calhospital.org/ccdd).

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## CHPAC Event Is May 12 at Riviera CC

The association's next CHPAC President's Club reception takes place at 5:30 p.m. on Thursday, May 12 at Riviera Country Club in Pacific Palisades. The event is open to all CHPAC President's Club members. The PAC works to support and elect state and federal leadership who champion hospital interests.



HASC strongly encourages hospital leadership to participate and support the PAC and asks members to consider making a financial contribution to the organization.

For event information, please visit [www.calhospital.org/political-action-committee](http://www.calhospital.org/political-action-committee).

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## Educators Join RN Shortage Work Group



Alice Martanegara (left) of Western Governors University made a point while Ashley Rangel of Children's Hospital Los Angeles listened at April 7's Specialty RN Shortage Work Group meeting. Bringing nursing program educators together with hospital HR and other professionals was the meeting's goal. (HASC photo)

Representatives from nursing programs at Cal State Los Angeles, Azusa Pacific University, Western Governors University and other institutions joined health care professionals from 17 Southern California hospitals for a Specialty RN Shortage Work Group meeting on April 7.

Gathering at HASC headquarters in downtown Los Angeles, the group discussed the continuing shortage of specialty-trained nurses and possible strategies to remedy it. Collaboration between schools and hospital practice sites will be an essential element in any plan

that would improve the situation, participants agreed.

A number of factors limit nurses' commitment to the profession, facilitator Carolyn Orlowski of the nursing policy group HealthImpact said at the meeting.

Participants mentioned an unfortunate practice that can nudge nurses from jobs. Widespread bullying exists between more experienced nurses and their recently-graduated colleagues, multiple attendees agreed.

"It's often said that nurses eat their young," Orlowski said, drawing murmurs of agreement from

the group.

Increasing cooperation between nursing education programs and their neighboring hospitals will be a key factor in increasing the number of trained nurses, experts say. Across California, 79 percent of nursing schools could accept more students if the schools had access to more clinical education sites, one report noted.

Additional HASC news items will offer updates on the work group's findings and proposed solutions.

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## NHF Says Thank You

National Health Foundation thanks its generous 2016 Benjamin K. Chu Tribute Dinner sponsors, including Platinum sponsors Kaiser Permanente and The Harold Edelstein Foundation, and Gold sponsors, Adventist Health Southern California Network, and CHA, HASC/All Health and their Northern California and San Diego-Imperial county affiliates.

**nhf** | National Health Foundation  
*Bridging Gaps in Healthcare*

At the March 29 event, Benjamin K. Chu, M.D. received the Ludlam-Gamble award for his relentless commitment, invaluable leadership and motivating vision for health care. This outstanding event raised nearly \$300,000 toward NHF's work reducing health disparities among underserved populations. Proceeds directly benefit NHF programs, such as Pathways Recuperative Care and Bridge Housing, which provide safe discharge options to hospitals serving homeless individuals, and Health Academy and Teen Pregnancy Prevention, which engage youth to make healthy choices and empower them to better their communities.

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## Care Initiative Sessions Offer Sneak Peek



The Pacific Palms Resort in the City of Industry, off the 605 Freeway in Los Angeles County, is the site of a free informational event next Friday and three subsequent Most Appropriate Care Initiative sessions. (*Pacific Palms Resort photo*)

Members have an opportunity to learn how hospitals are addressing Choosing Wisely objectives at the HASC-sponsored Most Appropriate Care Initiative on Friday, April 29. The event, which takes place 8 to 11:45 a.m. at the Pacific Palms Resort & Conference Center in the City of Industry, is free and includes breakfast.

The Most Appropriate

Care Initiative is a team-based approach to help hospitals and physicians embrace and apply Choosing Wisely concepts for value-added tests, services and medications that improve quality and patient safety and decrease the cost of care.

This meeting is the first of a nine-month initiative that also includes three half-day meetings and two

webinars.

The program is designed for chief medical officers, medical directors, case management directors and nurse leaders.

Click here for more information and to register.

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## Nurse Leadership Course Meets July 15

HASC presents its *Leadership & Charge Nurse: Creating a Culture of Safety*, course on Thursday, July 15 at the California Endowment in downtown Los Angeles.

The HASC member rate is \$100, which is due by July 8. Members can register now to learn the role of the nurse leader in creating

and developing an atmosphere of teamwork so that all staff members feel safe bringing concerns and ideas to improve patient care. The course will be led by Mark Kaliher, R.N. of FlexEd. Kaliher has more than 20 years of nursing experience, primarily in EDs.

For more course information, please visit [www.event.com/d/kfqdjs](http://www.event.com/d/kfqdjs).

To register, visit [www.event.com/d/kfqdjs/4W](http://www.event.com/d/kfqdjs/4W).

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## Nonurgent In EDs Often Get 'Full Treatment'

Patients classed as "nonurgent" in hospital EDs routinely receive diagnostic services, have procedures performed and are admitted to critical care units, according to a study published by JAMA Internal Medicine this week.

The results could signal overuse of EDs, a lack of primary care physicians or a degree of uncertainty by patients and physicians, chief author Renee Y. Hsia, M.D. of UC San Francisco concluded with co-investigators.



Renee Hsia, M.D.

Of the top 10 diagnoses from nonurgent visits, five of them were identical to those diagnoses at urgent visits (backache, lumbago, acute upper respiratory infection, cellulitis and acute pharyngitis, which is a sore throat), according to the results.

To read the full report, go to <http://archinte.jamanetwork.com/article.aspx?articleid=2515063>

## Meeting (Continued from page 1)

journey – is by far the hardest. The message was spot-on for a meeting focused on multiple factors inducing change in health care.

Along with the business-focused program, golf, tennis and evening social events offered an opportunity to share quality time with old and new friends at the

event.

Over the next week, a Briefs Focus by HASC President and CEO Jim Barber and an additional news item and photo album will share more details and memories from the 2016 Annual Meeting. Look for both via email and at HASC.org.

And, for Santa Barbara fans and obsessive planners alike, next year's Annual Meeting is set to return to Bacara April 5 – 7, 2017.

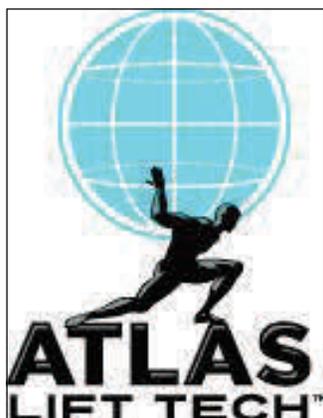
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## Atlas Lift Tech Presents May 4 Webinar

As an educational service to HASC and Hospital Council members, Atlas Lift Tech offers a webinar on safe patient handling and mobility programs (SPHM) from noon to 1 p.m. on Wednesday, May 4. Susan Gallagher, Ph.D., M.S.N., R.N., CSPHP, a national SPHM expert and Julia Slininger, Vice President of Quality and Patient Safety at HASC, are scheduled to host the event, *Understanding and Assessing the Value of Safe Patient Handling and Mobility Programs*.

In 2003, our main accrediting organization, The Joint Commission, published new national patient safety goals, and in 2005 changes in legislation added more strength with the Patient Safety and Quality Improvement Act, all of which help the whole health care industry working together on this problem. Nationally, indeed

globally, there are many collaborative and initiatives that focus on strategies for improving patient safety and quality of care. Our experts will discuss



Event highlights include:

- Help you understand the problems and the risks that patient handling and mobility create for staff, patients and hospitals.
- Assist in designing, building and sustaining a high-performing safe patient handling and mobility program, consistent with state legislation and the

American Nurses Association (ANA) standards.

- Help you gain an understanding of the cultural, clinical and economic benefit of a high performing safe patient handling and mobility program.
- Provide a case study as to how one San Francisco Bay Area hospital achieved success.

Member recipients are invited to forward this invitation to those on their team who may be interested in this event.

To register for the Wednesday, May 4 noon webinar with Atlas Lift Tech, please click [here](#).

After registering, you'll receive a confirmation email containing information about joining the webinar.

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## Disaster Training Registration Remains Open

The next Hospital Disaster Management Training (HDMT) sessions will be held Tuesday, May 3 and Wednesday, May 4 at LAC+USC Medical Center.



Coursework covers natural disasters and chemical, biological, radiological, nuclear and explosives (CBRNE) incidents. The training, presented by HASC and the Los Angeles County Disaster Resource Center, is designed for physicians, nurses, administrators, first responders and other health care workers.

Participants will learn how to move beyond awareness to operational strategies.

Training takes place 7 a.m. to 5 p.m. both days. The per-student fee is \$199, and the sessions are limited to 35 participants.

Please register at [www.cvent.com/d/wfq0q1/4W](http://www.cvent.com/d/wfq0q1/4W).

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